# Disability Access and Inclusion Plan 2023-2026











Our vision is to provide welcoming and safe healthcare that meets the needs of people with disability across all their care experiences. Services are delivered by a workforce that reflects our community. This includes employees with disability who are supported to succeed at work.

#### 1. Leadership and inclusive culture

Disability access and inclusion is valued and prioritised throughout the organisation.

| Priority Areas  | Actions  |
|---|--|
| Alfred Health is a welcoming and supportive environment for consumers with disability.  | <ol> <li>In collaboration with consumers, the<br/>sunflower initiative is adopted and rolled out<br/>to priority areas in the organisation.</li> </ol>   |
| Our staff participate in co-<br>designed disability awareness<br>training and have access to<br>resources to support disability<br>confidence.  | 1.2. Disability awareness training developed and made available for all staff.   |
|   | <ol> <li>Partner with non-clinical support<br/>services to deliver education to staff<br/>delivering support services including<br/>security, cleaning, and food services.</li> </ol>          |
|   | <ol> <li>Improve usefulness and reach of the<br/>Disability SharePoint page to provide<br/>resources to staff to support provision of<br/>reasonable adjustments.</li> </ol>                   |
| Our communication, information,<br>and events processes and<br>practices are designed to deliver<br>a consistently accessible and<br>inclusive experience for<br>employees, patients, consumers,<br>and stakeholders. | 1.5. Ensure that all communication,<br>information, and event materials are<br>accessible and inclusive. Include process<br>for obtaining feedback from patients and<br>staff with disability. |
|   | <ol> <li>Provide accessible communications<br/>training to relevant employees from Public<br/>Affairs and Patient Experience and<br/>Consumer Engagement.</li> </ol>                           |
|   | 1.7. Increase visibility of patients and staff<br>with disability through organizational<br>communications.  |



|   | 1.8. All content produced for the website meets WCAG 2.1 AA.   |
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|   | <ul><li>1.9. Accessibility of Alfred Health website is<br/>enhanced using an accessibility widget.<br/>This offers adjustments to suit the needs of<br/>different users.</li></ul>         |
| We procure accessible products<br>and services from suppliers who<br>employ people with disability. | 1.10. Work toward a procurement process<br>which considers the accessibility of goods<br>and services obtained, favouring suppliers<br>operated by or employing people with<br>disability. |

#### 2. Engagement with people with disability

We partner with and learn from the experience of people with disability.

| Priority Areas  | Actions  |
|---|--|
| We listen to and work with<br>people with disability to develop<br>policies, services, buildings, and<br>facilities that are accessible and | 2.1. All existing policies and guidelines<br>referencing people with disability will be<br>reviewed by consumers with lived<br>experience of disability. |
| inclusive.  | 2.2. People with disability are engaged in the planning and design of new and upgraded capital works.  |
|   | 2.3. Scope the feasibility of employing a lived experience consultant to support disability related projects.  |
|   | 2.4. Strengthen consumer feedback and<br>engagement processes to amplify the voice<br>of people with disabilities.                                       |
|   | 2.5. Partner with participants to understand<br>and learn from the patient experience of<br>navigating the NDIS pathway                                  |

## 3. Provision of accessible healthcare services

We provide inclusive, accessible and respectful healthcare for everyone.

| Priority Areas   | Actions  |
|--|--|
| Our digital health systems and<br>communications consider the<br>needs and preferences of people<br>with disability, their carers and<br>families. | 3.1. Scope data systems to proactively identify, plan and support people with disabilities to maximise outcomes and improve safety.  |
|  | <ul> <li>3.2. Social stories or easy read documents<br/>are developed for the most common<br/>procedures or health care scenarios.<br/>These are accessible to staff and<br/>consumers.</li> </ul> |
| We communicate with consumers<br>using their preferred<br>communication methods.   | 3.3. Patients receive appointment<br>information in a format that meets their<br>communication needs. When appropriate<br>this information is also communicated with<br>a support person.          |
|  | 3.4. Embed disability liaison service across the health service.   |
| Our services are inclusive and<br>accessible and support people<br>with disability to be active<br>participants in their healthcare.               | 3.5. Trial of a Disability Liaison Officer<br>Rapid Response Secondary Consult<br>Service in Emergency and Trauma Centre<br>at The Alfred.   |
|  | 3.6. Enhance organisational capability in delivering services to the Deaf or hard of hearing community   |
|  | 3.7. Disability equipment and resources are available to inpatients to support the provision of reasonable adjustments   |

|  | 3.8. Alfred Health's Acquired Brain Injury<br>Community Rehabilitation program to be a<br>National Disability Insurance Scheme<br>(NDIS) provider of choice.   |
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|  | 3.9. Facilitate discharge of people living with disability into the community while awaiting NDIS funding approval to improve patient experience.  |
|  | 3.10. Alfred Health will meet the minimum requirements of the new Child Safe standards addressing the specific needs of children with disability. This may include changes to policy and practice.                               |
|  | 3.11. Explore and identify the needs of children and adolescents with disability attending Alfred Health   |
|  | 3.12. Implement NDIS education strategy to build capability and confidence for all staff interfacing with the NDIS.  |
| We support new and existing<br>National Disability Insurance<br>Scheme (NDIS) participants to<br>seamlessly interact with the NDIS<br>to ensure they receive effective<br>supports in the community. | 3.13. Implement NDIS workplan including but<br>not limited to; guideline development, data<br>collection tools and embedding of NDIS<br>identification mechanisms in the electronic<br>medical record.                           |
|  | 3.14. Develop and implement NDIS specific<br>clinical roles in mental health, occupational<br>therapy and social work to provide<br>leadership, expertise, and support patients<br>who are new and existing NDIS<br>participants |

## 4. Accessible environment and infrastructure

Our buildings and facilities are accessible to people with disability.

| Priority Areas  | Actions   |
|---|---|
| Our buildings and facilities<br>provide a dignified and<br>accessible experience. | 4.1. Develop a universal design brief to guide development of new and existing services and facilities.   |
|   | 4.2. Create a log of accessibility issues across<br>all Alfred Health campuses.   |
|   | 4.3. Enhance organisational capacity to complete accessibility audits.  |
|   | 4.4. Planning for changing places locations at Caulfield and Sandringham campuses.  |
|   | 4.5. Provision of quiet rooms across the<br>organisation to support staff and consumers<br>with sensory sensitivities.  |
|   | 4.6. Works at Sandringham Hospital to<br>increase accessibility of outpatient services<br>including installation of a lift and ensuring<br>wheelchair accessibility following<br>refurbishment. |
| Our Technology makes it easier to access information                              | 4.7. Accessibility standards to be developed and included in architecture principles for new technology and software.   |
|   | 4.8. Accessibility clauses included in tender procurement documents.  |

|  | 4.9. Accessibility enhancements to be<br>considered for all clinical system software<br>upgrades. |
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#### **5. Inclusive employment practices**

We support our staff to succeed at work.

| Priorities  | Actions  |
|---|--|
| Our workplace policies and<br>systems enable our employees<br>to do their jobs safely and<br>effectively. | <ul> <li>5.1. Revise section 6 (Reasonable adjustments for people with disabilities) of the 'Application of equal opportunity provisions to employment at Alfred Health' policy. New version to include a statement of commitment, clarification that policy applies to existing employees and potential candidates and reference to the Workplace (Reasonable) Adjustment Guideline.</li> </ul> |
|   | 5.2. Develop Workplace (Reasonable)<br>Adjustment guideline linking with existing<br>policies and guidelines where relevant (e.g.<br>Flexible Work Policy and Guideline).  |
|   | 5.3. Establish a process to ensure all<br>employees, not just those who identify as<br>living with disability, are asked if they<br>require workplace adjustments or a<br>Personal Emergency Evacuation Plan<br>(PEEP).  |
|   | 5.4. Promote new policies, guidelines and processes to managers and employees across Alfred Health.  |
|   | 5.5. Explore feasibility of creating a Disability<br>Employee support role in Human<br>Resources. This role could support<br>employees with disability, facilitate<br>workplace adjustments and support<br>managers of staff with disability.  |

|   | 5.6. We provide managers with the resources to support employees with disability.  |
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| Our workforce reflects the community we work within.  | 5.7. Enhance employee data collection to facilitate monitoring and evaluation of access and inclusion initiatives.   |
| We are working toward the<br>Australian Public Sector disability<br>employment target of 7% | <ul> <li>5.8. As part of the Equity and Inclusion<br/>Collaborative, establish a Disability<br/>Employee Network (DEN). This group would<br/>include people with disability and allies. The<br/>dual purpose of the group to provide peer<br/>support as well as opportunities for formal<br/>consultation across the organization.</li> <li>5.9. Accessibility of recruitment processes<br/>enhanced by including an invitation to<br/>request reasonable adjustments if required.</li> </ul> |

### 6. Governance

Our governance systems ensure our services support people with disability.

| Priority Areas  | Actions  |
|---|--|
| Our systems foster universal and<br>inclusive design principles that<br>support the provision of equitable<br>services and supports to<br>consumers and staff with<br>disability. | <ul> <li>6.1. Develop inclusive design principles that underpin service planning, redesign and improvement.</li> <li>6.2. Ensure workplace policies, guidelines and</li> </ul> |
|   | systems enable our employees to do their jobs safely and effectively.  |



| 6.3. Establish and monitor performance indicators that capture the experience and |
|---|
| outcomes for employees and patients living with disability.                       |